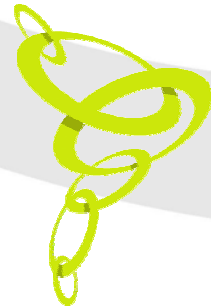


VII Meeting of IIRSA National Coordinators

Strategic Objectives for 2006-2010
Draft to be discussed



Asunción, November 9th 2005





IIRSA's Strategic Objectives for 2006-2010

- **Implementation:** Ensure that the Implementation Agenda based on Consensus is implemented.
- **Planning – Stage II:** Work towards making a qualitative leap in the territorial planning process and the decision-making process related to investments in South American integration infrastructure.
- **Sectoral Processes – A New Approach:** Capitalize the Initiative's actions and experience gained in PSI to support integration infrastructure-specific projects.
- **Wide Outreach of the Initiative:** Strengthen the outreach strategy to broaden the South American society's knowledge of the progress and accomplishments made by IIRSA.



Implementation

Strategic Actions:

- Focus the 12 South American countries and multilateral agencies' attention and efforts on implementing the projects provided for in the Implementation Agenda based on Consensus (AIC).
- Create a project management-intensive environment by sharing information, and mobilizing expertise, decision capabilities as well as financial and technological resources.
- Reinforce the presence of strategic actors (i.e. authorities in the economic, planning and other areas) to execute AIC and IIRSA portfolio projects.



Implementation

Tactical/Operational Actions:

- Set the online AIC Monitoring System in motion to support intensive project management.
- Build -within the National Coordinations- a monitoring network for AIC projects, each Agenda project under the responsibility of one person.
- Build -within the CCT- a network to support the AIC project monitoring phase, the Secretariat acting as the focal point.
- Mobilize the departments within CCT institutions that interact with the countries' economic agencies so that their officials should participate in AIC project implementation efforts, particularly in publicly funded projects. Thus, these projects will be prioritized in the planning, budgeting and payment processes.



Planning – Stage II

Strategic Actions:

- Work towards making a qualitative leap in the IIRSA project and territorial planning process by incorporating and harmonizing economic, social and environmental development initiatives and policies in the Integration and Development Hubs, complementary to the integration infrastructure projects already identified.
- Increase the technical support given to IIRSA project groups by broadening knowledge on the economic, social and environmental situation of the territory involved and the potential effects of infrastructure projects upon its sustainable development (production integration, social and environmental impact, etc.).
- Enhance the capacity for formulating, preparing and evaluating integration projects in order to strengthen their inherent quality.



Planning – Stage II

Tactical/Operational Actions :

- Build a geo-referenced information system applicable to Integration and Development Hubs (EID), taking into account economic, social and environmental information.
- Enhance the evaluation stage within IIRSA's indicative territorial planning process, taking as input the social and environmental data elements of project groups.
- To attract new partners to IIRSA forum (Ministries of Planning, Sustainable Development, etc.) to participate in the second phase of the territorial planning process.



Planning – Stage II

- Develop and validate a new territorial planning methodology for IIRSA project groups, by introducing new analytical tools, such as:
 - *Environmental Strategic Evaluation* – Adjust this methodology to make it applicable for IIRSA, through a pilot trial with a group of projects.
 - *Production Integration* – Adjust currently used methodologies to identify potential regional and local production chains in project groups and EID.
 - *Logistics chains* – Develop a methodology applicable to project groups to identify and define actions for supporting the development of logistics chains in these territories.
- Institutional environment: to identify the integration processes related to required specific projects to ensure the efficient operation of the project group.
- Strength the capacity of formulation, elaboration and analysis of physical integration projects, through the training of public sector teams



Sectoral Processes – A New Approach

Strategic Actions:

- Change the Integration Sectoral Processes (PSI) approach in order to further IIRSA's actions in this field, with an attempt to identify actions and apply the expertise gained in the issues addressed in PSI (regulatory frameworks, legislation, etc.) to specific infrastructure projects, on a case-by-case basis.
- Create in IIRSA a new financial instrument to broaden the countries' capacity –particularly the least developed in the region- to receive loans for integration projects.



Sectoral Processes – A New Approach

Tactical/Operational Actions:

- Continue with Pilot Border Crossings, trying to define IIRSA patterns to be applied to other crossings, after a GTE's evaluation of results and identification of new crossings.
- Identify within TIC, energy and air, sea and multimodal transportation sectors any integration project that needs to be complemented by regulations and legislation. Below there is a list of some projects already identified:
 - In the energy sector, incorporate to the PSI on Energy Integration the progress made by the Work Group for the South Gas Pipe Network (Specific for Gas).
 - In the TIC sector, support the Roaming project.
- Study the creation of mechanisms of mutual guarantees



Wide outreach of the Initiative

Strategic Actions:

- Design and implement a communication strategy to make South American society become acquainted with the advances made by IIRSA and the economic and social benefits resulting from AIC projects.
- Develop methodologies to encourage civil society's participation in IIRSA's physical regional integration, taking into account the results of Workshops on VESA and the specificities of each Integration and Development Hub.



Wide Outreach of the Initiative

Tactical/Operational Actions:

- Implement IIRSA's Stakeholder Network starting with the VESA Workshops' attendees.
- Carry out outreach and participation activities in the different regions of the countries.
- Implement outreach and participation activities targeted to business associations, academic sectors and other segments of civil society.