

| 3 | | | AIDE-MEMOIRE National Coordinators' Meeting |
|---------------|---|-------|--|
| Topic | Debate by IIRSA National Coordinators | | |
| Date and Time | November 6, 2008. 9:30 a.m – 2:30 p.m. | Venue | Hotel Radisson, Room: Mileniun. Bogotá, Colombia |

| Name of Participant | Title - Institution | E-mail |
|---|---|-------------------------------|
| Graciela Elena Oporto | Deputy Secretary of Territorial Planning for Public Investment | goporto@minplan.gov.ar |
| | – IIRSA National Coordinator in Argentina | |
| Ángela Rosario Guariglia | Consultant on Infrastructure International Negotiations - | aguari@minplan.gov.ar |
| | Argentina | |
| Roque Bourdieu | Deputy Director of Neighbouring Countries Agency - Argentina | |
| Afonso Oliveira de Almeida | Secretary of Planning and Strategic Investments – IIRSA | gabspi@planejamento.gov.br |
| | National Coordinator, Brazil | |
| Fernando Serta Meressi | Fernando Serta Meressi Project Manager - Planning and Strategic Investments | |
| | Secretariat - Brazil | |
| Andrè Jafet Bevilacqua | Second Secretary. General Economic Coordination in South | bevilacqua@mre.gov.br |
| | America - Brazil | |
| Vladimir Matheus Ribeiro | Accountant – BNDES - Brazil | vladimir@bndes.gov.br |
| de Souza | | |
| Rose Mary Antunes | Technical Advisor to Communications Ministry - Brazil | rose.mary@mc.gov.br |
| Rigoberto García González | MOP International Coordinator – IIRSA National Coordinator - | rigoberto.garcia@mop.gov.cl |
| | Chile | |
| Marcela Espinoza | Head of Legislative Enforcement Department – MRE - Chile | mespinoza@minrel.gov.cl |
| Patricio Benjamín Alarcón | DIPLASEDE Technical Director - IIRSA National Coordinator - | |
| Chacón | Ecuador | |
| Roberto Salinas | IIRSA National Coordinator - Paraguay | <u>rsalinas@pol.com.py</u> |
| Oscar Molinas Divitto | Head of Registry Department – National Customs Agency - | remolinas@aduanas.gov.py |
| | Paraguay | |
| Gonzalo Garay | Advisor to MOPC Minister - Paraguay | ggaray@highway.com.py |
| Jorge Bayona | National Director for IIRSA issues - IIRSA National | jbayona@rree.gob.pe |
| | Coordinator | |
| Fernando Pasadores | CVU Director – Advisor to the Transportation and Public | fpasadores@mtop.gub.uy |
| Correa | Works Minister - Uruguay | |
| Ana María Pinto Ayala Transport Deputy Director - DNP- Colombia | | apinto@dnp.gov.co |
| Luz Helena Abello Border Integration and Development Coordinator - Ministery of | | luz.abello@cancilleria.gov.co |
| | Foreign Relations - Colombia | |
| Paula Cruz | Specialized Professional – ST – DIES – DNP - Colombia | pcruz@dnp.gov.co |
| Ana Maria Zambrano Professional – ST – DIES – DNP - Colombia | | azambrano@dnp.gov.co |

| Agenda | |
|--------|--|
| Order | Topics Discussed |
| 1 | Reading of the minutes of the previous meeting |
| 2 | IIRSA Evaluation |
| 3 | Presentation by Colombia on the proposal for changes in AIC projects |
| 4 | Presentation by Argentina on the Action Plan proposed for 2009. |
| 5 | Review of the proposed CDE Agenda |



| Development | |
|-------------|--|
| Order | Important Aspects |
| 1 | The minutes of the previous meeting must be corrected to include to the comments made by National Coordinators and distributed again for a new review. |
| 2 | According to the agreements reached in the last National Coordinators' meeting and based on Colombia's presentation of the evaluation document, drafted on the basis of the answers sent by 5 countries to the questionnaire sent by the Colombian National Coordination, National Coordinators took the floor to express their views with a view to elaborating a new evaluation document, by consensus. In this regard, interesting contributions were made on the following issues: |
| | Importance and Future of IIRSA: The countries agreed that IIRSA was a valuable process for countries and should serve as a permanent forum. Analysis must be made IIRSA – UNASUR Relationship: UNASUR should not be viewed as a competitor. On the |
| | contrary, it should be an opportunity to position IIRSA as a consulting technical agency within UNASUR. This proposal will be submitted to the Ministries at the CDE meeting in December. |
| | • The Role of Banks: The Multilateral Bank has played a fundamental role in developing and strengthening IIRSA. The role of banks goes beyond financing projects, since their logistics and methodological support is indispensable to coordinate a work dynamics enabling us to organize a single integration project portfolio, following technical criteria for evaluation. Countries agree that Banks should continue to be a fundamental part of the Initiative. |
| | • Long-term vision: A strategic vision reached by consensus among countries must be built and the Implementation Agenda based on Consensus must be reviewed in order to define a horizon for 2020. |
| 3 | Countries agreed that it is necessary to review existing projects, establishing their implications within AIC and defining their distinct features. |
| | In addition, an AIC II proposal must be made, including technical criteria and a minimum analysis of their feasibility, taking into account that the agenda is a sort of window where the most important IIRSA projects are displayed. This proposal must be prepared during 2009 by the Executive Technical Groups per hub and must be supported by all countries. |
| 4 | Argentina proposed an Action Plan for 2009, which was approved by the countries and which included the following items: |
| | -Evaluate institutionality within IIRSA frameworkThe role of banks in relation to the implementation of infrastructure projects in an economic crisis contextExamine technical cooperations for requesting countriesReview IIRSA-UNASUR topicsInclude the impact of the workshop and road show in the evaluation. |
| | -Include the impact of the workshop and road show in the evaluationHold a "reflection forum" in the first quarter, inviting all actors relevant for IIRSA developmentInclude in the website a space for comments by citizens and the general public regarding IIRSA topics. |



| 5 | The agenda was presented and some changes were introduced. Therefore, it must be distributed again for its |
|---|---|
| | review. The proposal is to divide the agenda in two, leaving the afternoon for the debate between Ministers and |
| | National Coordinators on the future of the Initiative. |