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INITIATIVE FOR THE INTEGRATION OF REGIONAL INFRASTRUCTURE IN SOUTH AMERICA



INITIATIVE FOR THE INTEGRATION OF REGIONAL INFRASTRUCTURE IN SOUTH AMERICA (IIRSA)

Eighth Meeting of the Executive Steering Committee

December 13th and 14th, 2006
Quito, Republic of Ecuador

ANNEX 12

Guidelines for the Work Plan 2007

1. Strategic Guidance. The Work Plan 2007 is based on the strategic guidance 2006-2010 that defines four main action lines, which were approved by the ministers during the VII Meeting of the Executive Steering Committee, held in December 2005 in Asunción, Paraguay:
 - a) Implementation: To ensure the implementation of the projects of the Implementation Agenda based on Concensus (AIC, in Spanish).
 - b) Planning – Stage II: To promote a quality leap in the territorial planning processes and also in the decision-making processes related to investment in integration infrastructure.
 - c) Integration Sectoral Processes (PSI, in Spanish) – A New Approach: To focus the actions and knowledge accumulated in the Initiative in the PSIs in order to support specific integration infrastructure projects.
 - d) Outreach of the Initiative: To strengthen the spreading process in order to widen the knowledge of the South American society on the progress and achievement of the IIRSA Initiative.
2. Progress in 2006. The specific actions of the Plan 2007 that are described below specially take into account the progress achieved during the current year. In particular:
 - a) Implementation: implementation has received very important technical and financial support thanks to new tools implemented in the Initiative: Strategic Management Information System (SIGE, in Spanish) for the projects of the AIC and new mechanisms for financing studies related to the IIRSA Portfolio (IDB Integration Fund; CAF Infrastructure Fund and FONPLATA Fund).
 - b) Planning: actions were carried out in order to deepen the evaluation of the impact of the portfolio on the sustainable development of its influence area, promoting

its territorial analysis on three differentiated dimensions: (i) environmental; (ii) production chains; and (iii) logistics chains. In this respect, the CCT requested some studies in order to define a methodological framework in these three areas. Additionally, actions were carried out regarding the Evaluation of Integration Projects and Georeferenced Information System.

- c) **Integration Sectoral Processes:** actions were carried out in the following PSIs:
 - **Border Crossings:** the study on the selected pilot crossings was finished (Cristo Redentor, Cúcuta - San Antonio, Fray Bentos - Puerto Unzué, Ciudad del Este - Foz de Iguazú).
 - **Financing Instruments:** a study on “Analysis of decisive factors for establishing regional guarantee funds for investment in integration infrastructure” was carried out. The mentioned study was presented in the workshop on “Economic and Financial Issues Associated with Project Execution”, which was carried out in November in the city of Quito.
- d) **Outreach:** the work was focused on the development of new information and spreading tools that may spread in a dynamic and modern way the future contents, scope, achievements and challenges of the IIRSA Initiative, as well as different participation actions aimed at all the sectors of the civil society related to and / or interested in IIRSA, regionally and extrarregionally.

3. GTEs per Hub as nucleus of the Plan for 2007. For 2007, the countries that make up the Initiative have agreed the revision, within the framework of the GTEs of each EID, of the projects that may be considered necessary in the IIRSA Portfolio, taking into account the development plans in each country and the common integration and development objective in South America. In this respect, the activity in 2007 will be focused on the performance of GTEs per Hub. These GTEs will allow to analyse and catalyse results in three out of the four strategic lines of action: implementation, planning and sectoral processes. On other hand, applications of the methodologies of planning will be accomplished on the basis of specific proposals of the countries and with the support of the CCT. The outreach plan will be developed in parallel, as explained below, in section 4.

3.1 Agendas of the GTEs. The topics to be discussed in these meetings are the following:

- a) To revise other projects under execution in the IIRSA Portfolio.
- b) To revise the projects of the AIC. To identify progress and drawbacks in the Agenda. Lessons. (The development of this point requires support for the information supplied by the SIGE).
- c) To revise the Groups of Projects and Strategic Functions. In particular: (i) to take into consideration the topics of the PSIs; (ii) planning: analysis of Logistics, Production Chains and EAE (if it were necessary, to deepen these topics in the Groups and on the basis of the Strategic Function), based on the methodologies developed and their application to the groups of projects selected; (iii) to complete methodologies of planning and its gradual applications in Groups of Projects, according to the agreements reached in GTEs; and (iv) revision of the Groups of Projects and Strategic Function.

3.2 Tasks. The tasks foreseen to achieve the objectives of these GTEs are the following:

- a) Compilation of information on the projects of the AIC (SIGE).
- b) Updating of the database of the other projects in the portfolio.

- c) Presentation of information for new projects.
- d) Proposal: revision of the strategic function of the groups (if applicable).
- e) Technical planning work.
- f) Identification of the topics of PSI that are relevant to the groups.

3.3 Organization of the GTEs

- a) Organizational aspects: each GTE will last one day. The EIDs will be developed as follows: (i) Interoceanic Hub and Peru – Brazil – Bolivia Hub; (ii) Amazon Hub and Guianese Shield Hub; (iii) Paraguay – Paraná Hub Waterway; (iv) Andean Hub; and (v) MERCOSUR – Chile Hub, Capricorn Hub and Southern Hub. The dates for the performance of said meetings are listed in the schedule below.
- b) The National Coordinations will be responsible for providing the necessary means for the performance of the preparatory tasks related to each GTE, which are mentioned in section 3.2.
- c) Support from the CCT: the CCT will coordinate the necessary actions to support the countries in relation to the performance of the preparatory tasks. In this respect, for each EID, an institution responsible for the follow-up of these activities was assigned. This distribution is also listed in the schedule below.

4. Outreach Plan. The work started in 2006 will be continued under the identified action lines:

- a) Web site: start-up of the re-design and updating of the web site in order to strengthen its scope and contents as one of the main spreading tools.
- b) Database of the Projects of the IIRSA Portfolio: new Database online regarding the 348 Projects of the IIRSA Portfolio, which will have a component for updating and will be adjusted to the new design of the Web site.
- c) Material for outreach: creation of new material for outreach, which will be modern and adjusted to the dynamics of the Initiative. The mentioned material must be able to serve as a complement for the tasks developed by the National Coordinations and the CCT as well as for the existing information in the web site.
- d) New IIRSA Document: presentation of a new document that will be aimed at offering the countries and parties involved a publication that describes and makes it easier the understanding of the mission, the objectives, the different ways of action, the achieved results and the plan of action of the IIRSA Initiative.

Additionally, participation actions will be developed as a complement for the material and tools specifically destined to the Outreach of the Projects of the IIRSA Initiative. Activities (forums/seminars), which will support the objectives of the Activities Plan for 2007, are foreseen.

5. Other regional meetings. Apart from the GTEs, the schedule for 2007 foresees the following regional meetings:

- a) Workshop on Strategic Environmental Evaluation (EAE, in Spanish)
- b) Workshop on Evaluation of Integration Projects
- c) Workshop on the Geosur Program
- d) Latin American Conference of Infrastructure Ministers (Uruguay – April - May)

6. ScheduleSCHEDULE OF ACTIVITIES FOR 2007

DATE	PLACE	ACTIVITY
MARCH		
13	Brasilia, Brazil	Workshop on Strategic Environmental Evaluation
14	Brasilia, Brazil	Workshop on Geosur
APRIL		
24 to 26	Cusco, Peru	GTE of the Interoceanic Hub (FONPLATA) and the Peru - Brazil- Bolivia (CAF) Hub
MAY		
22 to 24	Colombia	GTE of the Amazon Hub (CAF) and the Guianese Shield Hub (IDB)
JUNE		
26	Buenos Aires, Argentina IDB-INTAL Headquarters	Workshop on Evaluation of Integration Projects
27	Buenos Aires, Argentina IDB-INTAL Headquarters	GTE on Financing (*)
28	Buenos Aires, Argentina IDB-INTAL Headquarters	X Meeting of National Coordinators
AUGUST		
21	Santa Cruz, Bolivia	GTE of the Hub of the Paraguay – Paraná Waterway (FONPLATA)
22 and 23	Santa Cruz, Bolivia	GTE of the Andean Hub (CAF)
SEPTEMBER		
25 to 27	Santiago, Chile ECLAC Headquarters	GTE of the MERCOSUR - Chile Hub (IDB), the Capricorn Hub (FONPLATA) and the Southern Hub (IDB)
OCTOBER		
To be defined	To be defined	GTE on ICTs
NOVEMBER		
6 and 7	Montevideo, Uruguay	XI Meeting of National Coordinators

DATE	PLACE	ACTIVITY
DECEMBER		
4 and 5	Montevideo, Uruguay	IX Meeting of the Executive Steering Committee

(*) Includes Guarantee Fund and other financing topics.